



ADMINISTRATIVE POLICY

Policy Title	Data Governance Policy
Policy Subtitle/Subject	Data Governance
Responsible Executive(s) (RE)	Robin Forman, Senior Vice President of Academic Affairs and Provost
Responsible Office(s) (RO)	Connie Zhang, Data Privacy Officer
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Date Proposed	10/4/22
Reviewed	1/10/23
Last Updated	1/10/23
Effective Date	1/10/23

☒ Permanent

☐ Temporary

1.0 POLICY STATEMENT

Tulane University Data (University Data) are valuable institutional assets. The use of University Data must be aligned with the administrative, educational, and institutional research missions of the university, regardless of where University Data is used or maintained. The purpose of this policy is to define and provide the framework and rules for how we identify, categorize, store, use, improve, protect and otherwise manage our data.

2.0 PURPOSE AND SCOPE

Tulane University must ensure the strategic use, management, and reporting of University Data. To do this, a data governance program must be in place to provide sound data governance principles and manage the quality, consistency, usability, accessibility, availability, and protection of University Data throughout its lifecycle. This policy endorses these University Data Governance principles:

- University Data are valuable assets, the use of which must be aligned with the administrative, educational, and institutional research functions of the university. Data value is maximized by understanding what we have and using it well.
- The processes using, and decisions made with, University Data should be ethical, efficient, purposeful, documented, clear, consistent, metrics-driven, aligned to university priorities and needs, and regularly reviewed and communicated.
- The University encourages the integration of university data across all units and departments. Consistent with Tulane University's institutional complexity, various data systems, and different data formats, to result in reduced duplication of data and greater data accuracy.
- All units and departments within the University should facilitate the access and sharing of University Data where appropriate, subject to appropriate security restrictions as established by each Data Trustee and ratified by the Data Governance Council.
- University Data must be used and safeguarded in compliance with federal, state, and local regulations, Tulane University policies, and relevant contractual obligations.

3.0 APPLICABILITY OF THIS POLICY

This policy applies to:

- The University and all its campuses, schools, colleges, institutes, and administrative and auxiliary units.
- All University Data regardless of form or location of storage.

Therefore, this policy applies to Information Systems and technology resources and University Data contained in or extracted from those systems or resources. In addition, University Data includes the data processed or stored by the University in hosted environments in which the University does not own or operate the technology infrastructure.

All persons or entities, including but not limited to employees, affiliates, and contractors, whether they be part-time or full-time, whose job responsibilities include inputting, safeguarding, retrieving, or using University Data, and those who supervise such individuals are required to follow the terms of this policy and related University policies.

4.0 WEBSITE ADDRESS FOR THIS POLICY

<https://policy.tulane.edu/policy-library>

5.0 CONTACTS

Subject	Contact	Telephone	E-mail/Web Address
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6.0 CONTENT

1.0 POLICY STATEMENT	1
2.0 PURPOSE AND SCOPE	2
3.0 APPLICABILITY OF THIS POLICY	2
4.0 WEBSITE ADDRESS FOR THIS POLICY	3
5.0 CONTACTS.....	3
6.0 CONTENT	3
7.0 DEFINITIONS	3
8.0 POLICY AND PROCEDURES	6
8.1 Data Governance Program.....	6
8.1.a. Data Governance Executive Council	6
8.1.b. Data Governance Council	7
8.1 c. Data Domain Committees	7
8.2 Data Lifecycle and Data Handling.....	7
8.3 Data Classification.....	8
8.4 Data Security.....	8
9.0 CONSEQUENCES OF VIOLATING THE POLICY	8
APPENDIX I RELATED POLICIES, LAWS, REGULATIONS OR PROCESSES	8

7.0 DEFINITIONS

Academic Data: Academic Data is data collected in support of the academic operations of the University, inclusive of information directly related to the individual student. These would include student information such as grades, test scores, attendance, transcripts, financial aid information, and any analytical data collected about students.

Administrative Data: Administrative Data is collected in support of the administrative and business operations of the University, such as the delivery of services to University units and departments. A substantial number of functions at the University incorporate collections of Administrative Data, such as admissions, student financial aid, records/registrar, alumni/advancement, the business office, investment management office, and human resources, including data utilized in Tulane’s EDI initiative.

Chief Privacy and Data Compliance Officer: The Chief Privacy and Data Compliance Officer is responsible for (i) coordinating all activities related to University Data Management and (ii) ensuring that procedures are developed by functional offices to address those cases where a member of the University community seeks permission to access University Data beyond the normal performance of their duties. The Data Trustees will review and ratify the procedures as developed.

Clinical Data: Clinical Data are information, records, and tangible products collected during the course of patient care or as part of a formal clinical trial program. Clinical data would include electronic health records, clinical administrative data, claims data, patient/disease registries, health surveys, and clinical trials data. Clinical data is subject to all requirements documented within this policy as well as any additional requirements found within the Research Data Policy, if applicable, and/or any other clinical policies.

Data Classification: Data Classification refers to the categorization of University Data and the consistent application of security standards based on such categorization.

Data Custodians: The Data Custodians are employees with information technology expertise assigned to each Information System that maintains University Data. Data Custodians (i) oversee the safe transport and storage of data according to requirements of the appropriate classification(s), (ii) ensure data is stored only on official supported Tulane storage mechanisms and locations, (iii) establish and maintain the underlying infrastructure, and (iv) perform activities required to keep the data intact and available to users. In addition, Data Custodians are responsible for working with Data Stewards, the Chief Privacy and Data Compliance Officer, and data support groups to develop automated processes that identify erroneous, inconsistent, or missing data. Data Custodians work with data support groups, the Chief Privacy and Data Compliance Officer, and Data Stewards to resolve data issues.

Data Governance Council: The Data Governance Council establishes overall policies for management and access to University Data. This committee shall be composed of the Data Trustees; shall be chaired by an elected member of the Data Governance Council; shall approve the policies and procedures developed in each functional area by the Data Stewards and Data Trustees to ensure appropriate compliance with this policy and applicable regulations; shall provide oversight of all University processes which capture, maintain, and report on Administrative Data; and shall approve any decisions to archive Administrative Data.

Data Handling: Data Handling refers to the actions that Data Users should take to use, process, transmit, store, archive, and destroy University Data in a secure manner that aligns with the classification of the data.

Data Lifecycle: The progression of stages in which a piece of information may exist between its original creation or collection and final archival or destruction.

Data Stewardship Advisory Group: The Data Stewardship Advisory Group is a University-wide committee, primarily composed of Data Stewards. Designated Data Users may be invited to attend, as appropriate. This group reviews the operational effectiveness of University Data management policies and procedures and makes recommendations to the Data Governance Council for improvement or change. Data Stewards will share best practices during their meetings, as well as raise concerns which cross functional areas. The group is chaired by an elected member of the group. The Data Stewardship Advisory Group must ensure regular and appropriate collaborative communication with Data Users on any operational changes which impact business processes and data.

Data Stewards: Data Stewards are typically operational managers in a functional area with day-to-day responsibilities for managing business processes and establishing the business rules for the Transactional Systems. Data Stewards will collaborate with Data Trustees to set the classification of data within their area of responsibility. Data Stewards are responsible for reviewing and maintaining the data classifications and handling procedures defined in this policy and other related policies. Data Stewards are appointed by the respective Data Trustee.

Data Trustees: Data Trustees are defined as the authorized manager of the data who have planning and policy-making responsibilities for University Data and for the establishment of operational processes to collect and record data per University business rules. The Data Trustees, as a group, are responsible for overseeing the establishment of data management policies and procedures, and for the assignment of data management accountability. Data Trustees will collaborate with Data Stewards to set the classification of data within their area of responsibility. Data Trustees are also responsible for establishing the appropriate levels of training for Data Users who access the data within the Data Trustee's unit and area of responsibility.

Data Users: Data Users are individuals who access University Data (in connection with their role at Tulane (i.e., student, faculty, staff, etc.) to perform their assigned duties. Data Users are responsible for safeguarding their access privileges, for the use of the University Data in conformity with all applicable University policies, and for securing such data. So that the proper controls are applied, it is the responsibility of each Data User to:

- Know the classification of the Data being used.
- Know the type of University Data being used.
- Follow Tulane IT policies and the appropriate regulatory and security measures (join computer to domain, encryption, etc.)
- Consult the Related Policies for further information.

Information Systems: Information Systems are all computer or electronic resources that are used in the search, access, acquisition, transmission, storage, retrieval, or dissemination of data. In addition, University technology resources are any technology or services that are owned or managed by the University, that connect to the University network, connect to another University technology or service, or store University data or information.

Office of Assessment and Institutional Research: The Office of Assessment and Institutional Research shall be responsible for working with the appropriate Data Stewards to develop definitions of commonly used terms and will define how official University metrics are calculated. Further, in the course of its work, the Office of Assessment and Institutional Research will typically discover data discrepancies and inconsistencies and will promptly report such to the appropriate Data Steward for resolution.

Research Data: Research Data are information, records, and tangible products arising from or associated with research conducted at, under the auspices of, or using the resources of the University. Research Data includes both intangibles (e.g., information and copyrighted works such as software and expressions of information) and tangibles (e.g., cell lines, biological samples collected for research

purposes, synthetic compounds, organisms, and originals or copies of laboratory notebooks). Research data is subject to all requirements documented within this policy as well as any additional requirements found within the Governance and Retention of Research Data Policy.

Transactional System: A transactional system is an information processing system which divides work into individual, indivisible operations, called transactions. These transactions involve the collection, modification and retrieval of data.

University Data: University Data is any data or information, regardless of electronic or printed form or location, that is created, acquired, processed, transmitted, or stored by the University. Where appropriate, University Data may be further defined as Administrative, Academic, or Research Data to provide additional management or information security guidance.

Vice President, Information Technology and Chief Information Officer: The Vice President, Information Technology and Chief Information Officer provides technology leadership and advises the Data Governance Council and Data Stewardship Advisory Group about administrative, technical, and physical safeguards to apply to the handling, use, transmission, processing, storage, and destruction of University Data.

8.0 POLICY AND PROCEDURES

It is the policy of the University to implement University a Data Governance Program as follows:

8.1 Data Governance Program

The University shall establish a Data Governance Program to guide the strategic use, management, and reporting of University Data and to manage the quality, consistency, usability, accessibility, availability, and protection of university data throughout its lifecycle. The Data Governance Program shall ensure that University Data are used in compliance with federal, state, and local regulations, applicable Tulane University policies, and relevant contractual obligations. The Data Governance Program shall include human capital systems designed to educate those with access to data regarding proper use and protection. The structure of the Data Governance Program includes the following:

8.1.a. Data Governance Executive Council

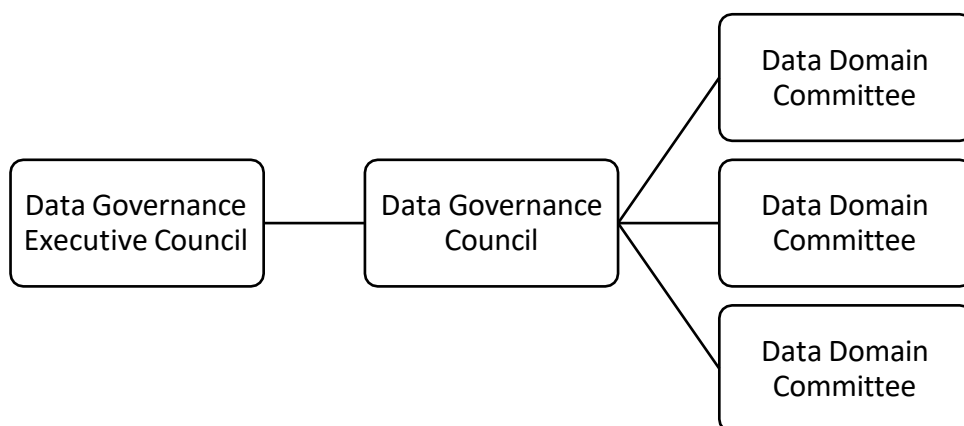
The Data Governance Executive Council establishes overall policies for management and access to University Data. This committee shall be composed of the Data Trustees; shall be chaired by the Chief Administrative Data Management Officer; shall approve the policies and procedures developed in each functional area by the Data Stewards and Data Trustees to ensure appropriate compliance with this policy and applicable regulations; shall provide oversight of all University processes which capture, maintain, and report on Administrative Data; and shall approve any decisions to archive Administrative Data.

8.1.b. Data Governance Council

The Data Governance Council establishes overall policies for management and access to University Data. This committee shall be composed of the Data Trustees; shall be chaired by an elected member of the Data Governance Council; shall approve the policies and procedures developed in each functional area by the Data Stewards and Data Trustees to ensure appropriate compliance with this policy and applicable regulations; shall provide oversight of all University processes which capture, maintain, and report on Administrative Data; and shall approve any decisions to archive Administrative Data.

8.1.c. Data Domain Committees

Data Domain Committees are comprised of Data Stewards for a designated data domain (e.g., “Academics and Student Data”). Data Domain Committees meet regularly to anchor the people, process, and technology change needed to address domain-specific issues by eliciting the concerns of others and taking into consideration the needs of the entire University. The committee provides a forum for the committee members to prioritize their collective data needs, coordinate their efforts, and establish common processes and procedures that enhance any policies and procedures enacted by the Data Governance program overall.



8.2 Data Lifecycle and Data Handling

Data Trustees, Data Stewards, Data Consumers, and Data Custodians are collectively responsible for the management of all University Data throughout the data lifecycle. The university shall issue policies, standards, and procedures as appropriate that address the quality, consistency, usability, accessibility, availability, and protection of university information resources and data throughout its lifecycle and according to classification level. More information on data lifecycle and data handling is outlined in the Tulane University Data Management Policy.

8.3 Data Classification

Identification and classification of University Data are essential for ensuring that the appropriate degree of protection is applied to University Data. University Data is classified into four categories:

- Level 1—Public
- Level 2—Internal

- Level 3—Confidential
- Level 4—Restricted

The classification scheme applies to all University Data both physical and electronic and will inform the baseline security controls for protection of the data. The classification of specific University Data is subject to change based on risk assessment and as the attributes of that data change (e.g., its elements, content, uses, importance, method of transmission, or regulatory context).

Reference the Data Classification Policy for additional data classification guidelines.

8.4 Data Security

Improper use of university data can result in risk to the University. University Data must be safeguarded and managed throughout its lifecycle in all formats and media (e.g., print and digital), at all points of access, and across all University systems through coordinated efforts and shared responsibilities. In collaboration with Data Trustees, Stewards, and Custodians, the Vice President, Information Technology and Chief Information Officer shall guide the administrative, technical, and physical safeguards to apply to the handling, use, transmission, processing, storage, and destruction of University Data through officially supported University Information Systems.

9.0 CONSEQUENCE OF VIOLATING THE POLICY

Violation of this policy may result in disciplinary action, up to and including termination.

Failure to comply with the data governance standards outlined here and in related policies may result in harm to individuals, organizations, or the University. Violations of this policy or any law related to the use of University Data, including, but not limited to the Family Educational Rights and Privacy Act of 1974 (FERPA), the Health Insurance Portability and Accountability Act of 1996 (HIPAA), and the Gramm-Leach-Bliley Act (GLBA), may result in penalties and disciplinary action under rules established by Tulane University.

APPENDIX I

RELATED POLICIES, LAWS, REGULATIONS OR PROCESSES

Information System Risk Criticality Classification Policy - *currently in draft form*

[Data Management Policy](#)

[Data Classification Policy](#)

Data and System Security Policy – *currently in draft form*

Governance and Retention of Research Data Policy – *currently in draft form*

All IT Tulane policies are here - <https://it.tulane.edu/policies-guidelines-and-recommendations>

Data Governance Related Laws and Regulations – Included as Attached

